



# Cambridge International AS & A Level

CANDIDATE  
NAME
CENTRE  
NUMBER

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CANDIDATE  
NUMBER

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**BUSINESS****9609/32**

Paper 3 Business Decision-Making

**February/March 2025****1 hour 45 minutes**

You must answer on the question paper.

You will need: Insert (enclosed)

**INSTRUCTIONS**

- Answer **all** questions.
- Use a black or dark blue **pen**.
- Write your name, centre number and candidate number in the boxes at the top of the page.
- Write your answer to each question in the space provided.
- Do **not** use an erasable pen or correction fluid.
- Do **not** write on any bar codes.
- You may use an HB pencil for any diagrams, graphs or rough working.

**INFORMATION**

- The total mark for this paper is 60.
- The number of marks for each question or part question is shown in brackets [ ].
- The insert contains the case study.

This document has **12** pages. Any blank pages are indicated.

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[8]



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[8]

[2]



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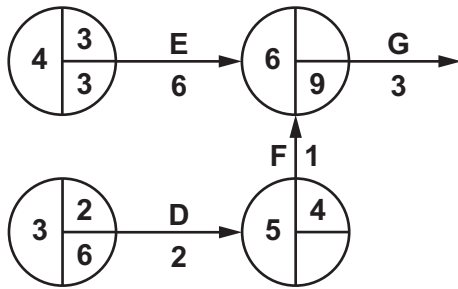


DO NOT WRITE IN THIS MARGIN



[12]

- 4 (a)** Complete nodes 5 and 6 on the network diagram below (reproduced from the Insert).

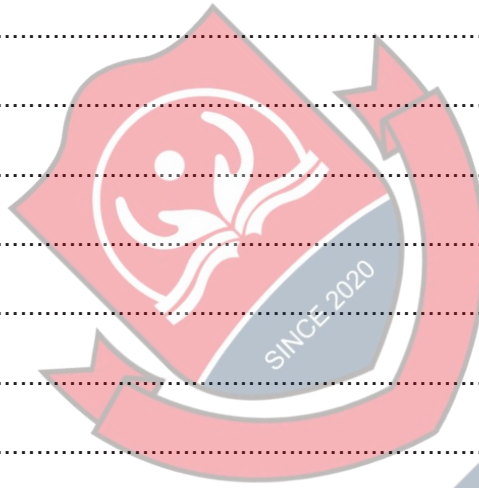


[2]

- (b)** Calculate the total float for Activity F.

[2]

- (c) Evaluate the benefit to IPA of Critical Path Analysis (CPA) as a management tool in planning operations.



[12]



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